

Grant No. 33
38 - Rural Development and Cooperatives Division
Medium Term Expenditure

(Taka In Thousand)

	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-Development	216,61,10	226,54,12	240,38,08
Development	468,56,00	561,45,88	653,61,92
Total	685,17,10	788,00,00	894,00,00

1. Mission Statement and Major Functions

1.1 Mission Statement

To reduce poverty and improve socio-economic conditions of the rural poor people through rural development, cooperative based activities, development of cooperative based marketing system and continuous research on rural development.

1.2 Major Functions

- (a) Formulate rural development policy, co-operative laws, rules and policies;
- (b) Formulate and implement programmes and projects to alleviate rural poverty;
- (c) Assist entrepreneurs through micro-credit, agricultural credit, cooperative based small and cottage industries, cooperative banking, cooperative insurance, cooperative based farming and marketing, milk and other cooperative enterprises;
- (d) Initiate human resource development programmes for members of the cooperatives, provide education, training and conduct research programmes on rural development and cooperatives;
- (e) Innovate new models/strategies on rural development through action research;
- (f) Assist in the socio-economic development and empowerment of rural women through formation of formal and informal groups under cooperative programmes.

2. Medium Term Strategic Objectives and Key Activities

Medium Term Strategic Objectives	Key Activities	Implementing Departments/Agencies
1. Creation of self employment for the poor and ultra-poor in rural/urban areas to	<ul style="list-style-type: none"> • Formation of formal and informal groups 	<ul style="list-style-type: none"> • Secretariat • BRDB • BARD, Comilla • RDA, Bogra

Medium Term Strategic Objectives	Key Activities	Implementing Departments/Agencies
achieve self-reliance	<ul style="list-style-type: none"> • Conducting micro credit operational services 	<ul style="list-style-type: none"> • BRDB • BARD, Comilla • RDA, Bogra
	<ul style="list-style-type: none"> • Income generating training for the use of micro credit 	
2. Improvement of the standard of living of the poor people in disadvantaged areas	<ul style="list-style-type: none"> • Resource transfer and trade-based training for maintaining livelihood 	<ul style="list-style-type: none"> • Secretariat • BRDB
	<ul style="list-style-type: none"> • Ensure safe accommodation and safe water supply 	<ul style="list-style-type: none"> • Secretariat
	<ul style="list-style-type: none"> • Socio-economic development of the rural women 	<ul style="list-style-type: none"> • Department of Cooperatives • BRDB
3. Development of small entrepreneurs to create employment in rural/urban areas	<ul style="list-style-type: none"> • Organise rural people through village and profession based cooperatives 	<ul style="list-style-type: none"> • Department of Cooperatives • BARD, Comilla
	<ul style="list-style-type: none"> • Create additional employment and increase of income through investment in productive sectors 	<ul style="list-style-type: none"> • Department of Cooperatives • BARD, Comilla • BRDB
	<ul style="list-style-type: none"> • Capital formation through shares and savings of cooperative members' 	<ul style="list-style-type: none"> • BRDB • BARD, Comilla
4. Creation of skilled human resources through training	<ul style="list-style-type: none"> • Organise national and international workshops and seminars on rural development 	<ul style="list-style-type: none"> • Secretariat • BRDB • Department of Cooperatives • BARD, Comilla • RDA, Bogra
	<ul style="list-style-type: none"> • Impart motivational and income generating training to members of the cooperatives 	<ul style="list-style-type: none"> • Department of Cooperatives • BARD, Comilla
	<ul style="list-style-type: none"> • Construct and maintain training infrastructure and increasing other facilities 	<ul style="list-style-type: none"> • Department of Cooperatives • BARD, Comilla • BRDB
	<ul style="list-style-type: none"> • Impart training to officers, public representatives and NGO workers involved in rural development works 	<ul style="list-style-type: none"> • BRDB • BARD, Comilla • RDA, Bogra

Medium Term Strategic Objectives	Key Activities	Implementing Departments/Agencies
5. Identification of problems and solutions through research and action research on rural development and expansion of research results	<ul style="list-style-type: none"> Conduct research 	<ul style="list-style-type: none"> RDA, Bogra BARD, Comilla Department of Cooperatives
	<ul style="list-style-type: none"> Conduct action research Extend research results through seminars, workshops and publications 	<ul style="list-style-type: none"> RDA, Bogra BARD, Comilla
6. Assist beneficiaries in getting fair prices for their products and encourage more production through cooperative based marketing system	<ul style="list-style-type: none"> Conduct research/survey on development of cooperative based marketing network 	<ul style="list-style-type: none"> Secretariat
	<ul style="list-style-type: none"> Convert each home as an unit of production 	<ul style="list-style-type: none"> Secretariat RDA, Bogra
	<ul style="list-style-type: none"> Increase of agriculture production and direct marketing of products from producer to consumer through cooperative 	<ul style="list-style-type: none"> Department of Cooperatives
	<ul style="list-style-type: none"> Conduct survey 	<ul style="list-style-type: none"> BARD, Comilla
	<ul style="list-style-type: none"> Provide trade based training, supply of materials and transfer of assets 	<ul style="list-style-type: none"> Secretariat BRDB
	<ul style="list-style-type: none"> Conservation of environment 	<ul style="list-style-type: none"> RDA, Bogra

3. Poverty and Gender Reporting

3.1 Impact of Strategic Objectives on Poverty Reduction and Women's Advancement

3.1.1 Creation of self employment for the poor and ultra poor in rural/urban areas to achieve self reliance

Impact on Poverty Reduction: By providing micro credit facilities to the poor and the ultra poor of 483 upazilas under 64 districts, self employment opportunities will be created for 24.96 lakh people that will help reduce poverty.

Impact on Women's Advancement: The provision of women-friendly micro-credit and training will enable approximately 17 lakh women to be engaged in productive activities. This will improve their socio-economic condition.

3.1.2 Improvement of the standard of living of the poor people in disadvantaged areas

Impact on Poverty Reduction: Improvement in the standard of living and the reduction of poverty of two lakh fifty thousand ultra poor of 58,804 families in 150 unions of 28 upazilas under five districts of the Brahmaputra and Jamuna river belt will be possible through the Char Livelihoods programme by raising base of their houses, construction of slab latrines, installation of tube wells,

distribution of cattle, goats, lambs, seedlings and organic manure. The socio economic conditions of 10.0 lakh poor in char, haoar, water logging areas, cyclone prone coastal areas, munga affected and poverty ridden hilly areas will be improved through trade based training and distribution of micro credit under the project entitled 'Economic Empowerment of the Poorest in Bangladesh'. 18,400 people of 24 upzillas under 3 districts will get training in four trades under the 'Ensuring Employment for the Ultra-poor in the Northern Region' project. In addition, assistance in the form of domestic cattle, poultry and cash for pisciculture will be provided to 2400 people from the Gharo tribe to improve their living standard.

Impact on Women's Advancement: It is expected that through the Char Livelihoods Programme (Char Jibikayon Prokolpa), seven lakhs women in 150 unions of 28 upazilas under five districts of the Brahmaputra and Jamuna river belt will move above the poverty line. Economic empowerment of 4.0 lakh women in chars, haoars, water logging areas, cyclone prone coastal areas, munga affected and poverty ridden hilly areas will be achieved through the project entitled 'Economic Empowerment of the Poorest in Bangladesh'. Benefits will be provided to 1200 women under the 'Ensuring Employment for the Ultra-poor in the Northern Region' project. 80% of the beneficiaries of the Development of Living Standard of Gharo Tribe project is women, which will contribute significantly in women's advancement.

3.1.3 Development of small entrepreneurs for the creation of employment in rural/urban areas

Impact on Poverty Reduction: 29 lakh people of 5,78,400 families will be chosen as beneficiaries under the 'One House One Firm' project. As a result living standard of the chosen beneficiaries will improve. A total of 29,000 cooperative societies across the country will be formed through the Directorate of Cooperatives and as a result poverty will be reduced.

Impact on Women's Advancement: Women's participation in the economic activities will increase through formation of cooperative societies. Women's participation will receive priority in the ongoing "One House One Firm", project and cooperative activities This will create opportunities for self employment of approximately twenty lakh women through training, motivation and micro credit, which will increase their social safety.

3.1.4 Creation of skilled human resources through training

Impact on Poverty Reduction: Income generating training on different trade courses (such as nursery development, cow fattening, farm level water management and improved fish farming technology) will be provided to the poor people at an accelerated rate through different training institutes, including the three under the Bangladesh Rural Development Board; eleven under the Department of Cooperatives; BARD, Comilla; and RDA, Bogra. This will increase incomes and contribute to reduce poverty. In addition, the provision of seminars and workshops on poverty reduction, agriculture and environment development, local government, social development, gender, rural education, health, nutrition, rural economy and management will help reduce rural poverty.

Impact on Women's Advancement: The training for rural women on different income generating trades such as sewing, poultry raising and pisciculture and organizing seminars and workshops on poverty reduction, agriculture and environment development, local government, social development, gender, rural education, health, nutrition, rural economy and management will assist in women's advancement.

3.1.5 Identification of problems and solutions through research and action research on rural development and expansion of research results

Impact on Poverty Reduction: Rural development related research and action research carried out by the Bangladesh Academy for Rural Development, Comilla, the Rural Development Academy, Bogra and the Department of Cooperatives will assist in the reduction of rural poverty, increase productivity and develop human resources

Impact on Women's Advancement: Research and action research will help increase productivity levels and develop human resources which will in turn help to reduce poverty amongst rural poor women.

3.1.6 Assist beneficiaries getting just prices for their products and encourage to produce more through cooperative based market management

Impact on Poverty Reduction: Living standard of 29 lakh people of 5,78,400 families will be improved under the 'One House One Firm' project. For overall development each house will be converted to an identical economic unit. Village organizations will be created, linkage between village organizations and national level organizations will be established that will help to provide different service related assistance to the beneficiaries, local resource collection and optimum utilization of resource will be possible and will ensure overall village development. In addition, production of milk, increase of milk production area, milk production through 'Milk Vita' will be further expanded, which will be helpful for poverty reduction.

Impact on Women's Advancement: Women will get priorities in the 'One House One Firm' project. As a result social security of 20 lakh women will increase and their poverty will also be reduced. 80% of the members of the milk producing cooperatives are women. This will improve the social condition of the women.

3.2 Allocation for Poverty Reduction and Women's Advancement

(Taka in Thousand)

Particulars	Budget 20010-11	Projection 2011-12	Projection 2012-13
Poverty Reduction	111,99,68	125,17,37	140,55,22
Gender	73,72,02	84,25,14	95,74,24

4. Priority Spending Areas/Programmes

Priority Spending Areas/ Programmes	Related Strategic Objectives
1. Cooperative based marketing system: Through Improvement of living standard of the rural people, formation of cooperatives, motivation,	Strategic Objective Number 6 <ul style="list-style-type: none"> Assist beneficiaries in getting just prices for their products and

Priority Spending Areas/ Programmes	Related Strategic Objectives
resources distribution, trade based training and cooperative based market management, just prices of the products of the beneficiaries will be ensured and this will encourage them to produce more products	encourage more production through cooperative based market management
<p>2. Micro credit programme for the poor and the ultra poor people</p> <p>Micro credit is accepted as an effective strategy to combat poverty (PRS). The micro credit programme plays an effective role for socio-economic development of rural people by creating opportunities for self employment. Therefore, the micro credit programme has been given priority</p>	<p>Strategic Objective Number 1</p> <ul style="list-style-type: none"> • Creation of self employment for the poor and ultra poor in rural/urban areas to achieve self reliance
<p>3. Creation of skilled human resources and employment through training programmes:</p> <p>The aim and objectives of the rural development policy is to create employment and productive human resources through different income generating training. It is possible to reduce poverty by creating employment opportunities in rural area through various income generating training activities. Therefore, creating skilled human resources and employment opportunities through training programmes have been given priority</p>	<p>Strategic Objective Number 4</p> <ul style="list-style-type: none"> • Creating skilled human resources through training <p>Strategic Objective Number 3</p> <ul style="list-style-type: none"> • Development of small entrepreneurs for creation of employment in rural areas
<p>4. Special programme for improving the standard of living of the poor in disadvantaged areas:</p> <p>To respond to the prevailing diversified socio-economic circumstances, a special priority programme is being designed to improve the standard of living of the poor in comparatively disadvantaged areas</p>	<p>Strategic Objective Number 2</p> <ul style="list-style-type: none"> • Improvement of the standard of living of the poor people in disadvantaged areas
<p>5. Conduct research and action research on rural development:</p> <p>Priority has been given to research and action research on rural development issues to identify the problems and their solution and through innovative ideas and expanding the results generate realistic solutions</p>	<p>Strategic Objective Number 5</p> <ul style="list-style-type: none"> • Identification of problems and solutions through research and applied research on rural development and expansion of research results
<p>6. Create small entrepreneurs through creation of organisation, capital formation and increasing savings:</p> <p>With a view to create employment opportunity small entrepreneurs are created by the formation of organisations, capital and increase in savings. It is possible to bring males and females of all ages, classes and occupations of every village under a comprehensive village development co-operative society with a view to develop their socio-economic conditions and reduce poverty. Therefore, this has been given priority</p>	<p>Strategic Objective Number 3</p> <ul style="list-style-type: none"> • Development of small entrepreneurs for creation of employment in rural/urban areas

Key Performance Indicator (KPIs)

Indicators	Related Strategic Objectives	Unit	Target 2008-09	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
							2010-11	2011-12	2012-13
1. Self employment	1	Number (lakh)	5.05	5.17	5.25	5.25	5.30	5.57	5.70
2. Employment creation through development of small entrepreneurs	3	Number (lakh)	0.31	0.31	0.39	0.39	0.47	0.52	0.52
3. Productivity increase of co-operative members	4	Number (lakh)	2.45	2.45	2.50	2.50	2.55	2.61	2.60
4. Development of standard of living through application of research result	5	Number (lakh)	0.94	0.93	1.02	1.02	1.09	1.13	1.12
5. Rate of realisation of micro-credit	1	%	90.49	91	92.00	92.00	93.00	94.00	97.00

5. Recent Achievements, Key Activities and Outputs of the Department and Agencies under the Ministry

5.1 Secretariat

5.1.1 Recent Achievements: Through distribution of wealth under Char Livelihoods Programme (CLP) a total of 4.43 lakh beneficiaries were given support and homesteads of 58, 804 people were raised to ensure safer living conditions. In order to provide employment to the unemployed in the garments factories, 1200 persons (50% women) received training. Under the Comprehensive Village Development Programme (CVDP) village people were organized under a financial organization (cooperative) and the organization's own capital was formed and a total of Taka – 2326.58 lakh was accumulated. A total of 1,46,755 women received training. To reduce poverty of 10.0 lakh people of Bangladesh by 2015 a project entitled 'Economic Empowerment of the Poorest in Bangladesh (EEP)' was undertaken and according to the election pledges of the government implementation of the 'One House One Firm' has started.

5.1.2 Key Activities, Outputs related to the Activity and related Strategic Objectives

Key Activity	Outputs related to the Activity	Related Strategic Objectives
1. Formation of formal and informal groups	<ul style="list-style-type: none"> • 18,000 groups formed 	1
2. Resource transfers and trade-based training for maintaining livelihood	<ul style="list-style-type: none"> • 1,04,945 cattle/poultry/goats distributed • 3,75,000 persons given training 	2

Key Activity	Outputs related to the Activity	Related Strategic Objectives
3. Ensure safe accommodation and safe water supply	<ul style="list-style-type: none"> • 58,804 houses raised • 80 km road constructed • 44,385 slab latrine installed • 4677 shallow/platform tube well sunk 	2
4. Organise national and international workshops and seminars on rural development	<ul style="list-style-type: none"> • International conference of CIRDAP member states at minister level arranged • Implementation of rural development activities through NRDC (National Rural Development Council) and NSC (National Steering Committee) 	4
5. Conduct research/survey on development of cooperative based marketing network	<ul style="list-style-type: none"> • Improvement of living standard of 29 lakh persons of 5,78,400 families under One House One Firm Project 	6
6. Convert each home as an unit of production	<ul style="list-style-type: none"> • Develop each home as identical unit for overall development 	6
7. Provide trade based training, supply of materials and transfer of assets	<ul style="list-style-type: none"> • Social development through trade based training, supply of materials and distribution of wealth 	6

5.1.3 Output Indicators and Targets

Indicators	Unit	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
1. Self reliance through wealth transfer	Number (thousand)	20.00	145.00	150.00	160.00	175.00	190.00
2. Self employment through productivity improvement of poor people	Number (lakh)	5.42	1.45	1.50	1.80	2.00	2.15
3. Socio-economic empowerment of women	Number (lakh)	3.79	1.15	1.25	1.45	1.75	2.00
4. Increase in income and living standard of the beneficiaries through cooperative based market management	Number (lakh)		-	-	1.14	2.28	2.28

5.1.4 Forward Budget Estimates

(Taka in Thousand)

	Budget 2009-10	Revised 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-development	26,67,00	28,48,87	30,15,95	28,79,65	28,88,90
Development	170,21,00	210,48,55	404,08,00	385,64,43	519,28,43
Total	196,88,00	238,97,42	434,23,95	414,44,08	548,17,33

5.1.5 List of Projects, Programmes and Operational Units

Operational Unit/Project/Programme	Related Key Activity
Operational Unit (non-development)	
1. Secretariat	1-7
Approved Projects	
1. Char Livelihoods Project	1,2,3
2. Economic Empowerment of the Poorest in Bangladesh (EEP) Project	2,3,4
3. T A Project entitled 'Second Ministerial Meeting on Rural Development in Asia Pacific Region'	4
4. One Home One Firm	1,2,5
Unapproved Project	
1. Char Livelihoods Project (2 nd phase)	1,2,3
2. Comprehensive Village Development Programme (CVDP) (2 nd Phase)	1,2,3
3. Strengthening Rural Development and Co-operatives Division for implementation of National Rural Development Policy of 2001 Project	1,2

5.2 Department of Cooperatives

5.2.1 Recent Achievements: In the last three years notable achievements of the department includes: formation of 29,516 cooperative societies, enrolled of 6,11,108 new members , audit of 2,02,712 cooperative societies, government revenue income of 7.03 crores, skill development training for 22,020 cooperative members and employment opportunities created for 70,595 persons.

5.2.2 Key Activities, Outputs related to the Activity and related Strategic Objectives

Key Activity	Outputs related to the Activity	Related Strategic Objectives
1. Socio-economic development of the rural women	<ul style="list-style-type: none"> Involve 6,50,000 women in cooperative activities and their socio-economic development 	2
2. Organise rural people through village and profession based cooperatives	<ul style="list-style-type: none"> 29,000 co-operative societies formed 	3

Key Activity	Outputs related to the Activity	Related Strategic Objectives
3. Create additional employment and increase in income through investment in productive sectors	<ul style="list-style-type: none"> Self employment for 1,18,000 persons 	3
4. Impart motivational and income generating training to members of the cooperatives	<ul style="list-style-type: none"> Institutional training given to 29,000 people and non-institutional training to 7,49,500 people 6,50,000 women involved in cooperative activities 	4
5. Organise national and international workshops and seminars on rural development	<ul style="list-style-type: none"> 12 workshops and seminars relating to rural development and co-operatives organised 	
6. Construction, maintenance of training infrastructure and increasing other facilities	<ul style="list-style-type: none"> Construction of physical infrastructure of 13,192 square meters of Ceramic Training Institute Completion of physical construction work of 34,075 square meters and other concomitant construction work of the Co-operative Building Physical construction of 1,07,000 square meters of 9 Regional Cooperative Training Institutes Procurement of 61 computers and 13 projectors for increase in training facilities 	
7. Conduct research	<ul style="list-style-type: none"> 4 cooperative based research activities conducted 	5
8. Increase in agriculture production and direct marketing of products from producer to consumer through cooperative	<ul style="list-style-type: none"> Organization of agriculture cooperatives and ensuring supply of raw materials Protection of interest of the producers and consumers Establishing network for marketing 	6

5.2.3 Output Indicators and Targets

Indicators	Unit	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
1. Formation of Societies	Number (thousand)	10.02	8.50	8.50	9.00	10.00	10.00
2. Enrolment of members of cooperative societies	Number (lac)	1.95	2.00	2.00	2.00	2.20	2.30

Indicators	Unit	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
3. Audit of cooperative societies	Number (thousand)	70.01	73.21	73.21	77.63	81.25	86.16
4. Training	Number (thousand)	21.69	34.50	34.00	38.00	40.00	40.00
5. Employment creation	Number (thousand)	10.02	8.50	8.50	9.00	10.00	10.00

5.2.4 Forward Budget Estimates

(Taka in Thousand)

	Budget 2009-10	Revised 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-development	8,59,96	9,51,59	12,07,78	12,94,59	13,50,70
Development	5,72,00	5,60,00	5,64,00	0	0
Total	14,31,96	15,11,59	17,71,78	12,94,59	13,50,70

5.2.5 List of Projects, Programmes and Operational Units

Operational Unit/Project/Programme	Related Key Activity
Operational Unit (Non-development) 1. Department of Co-operatives 2. District Offices 3. Upzilla Offices 4. Cooperative training and education	1-7
Approved Projects 1. Strengthening of the Directorate of Cooperatives and alleviation of poverty by creating entrepreneurs through cooperatives programme-2nd phase 2. Development of Mrith Shilpa Samabaya Samity of Bangladesh	3,4, 6
Unapproved Project 1. Improvement of Living Standard of the Garo Tribe 2. Co-operative Based Market Management 3. Comprehensive Village Development Programme (CVDP) -2 ND Phase (Directorate of Cooperative Part) 4. Ensuring Co-operative Based Milk Production 5. Construction of Cooperative Building -2 nd Phase 6. Development of Publication and Printing Cell for Cooperative Department Project 7. Development of Physical Infrastructure and Modernization of the Nine Regional Cooperative Institutes 8. Training Based Self-employment of the Women Members of Cooperative of the Poverty Ridden Areas	1,2,3 1,,3,6 1,2,3 1,2,3,4 6,7 1,2,3,6 6,7 1,2,3,4

Operational Unit/Project/Programme	Related Key Activity
Probable Project	
1. Establishment of Applied Research Centre for Cooperative Department	7

5.3 Bangladesh Rural Development Board (B.R.D.B.)

5.3.1 Recent Achievements: In the last three years 17,017 formal and non-formal groups were formed under the Bangladesh Rural Development Board (BRDB). As a result a total of 5,66,674 new members were enrolled of which 2,38,003 were male and 3,28,671 were female. During this time 2,13,527 were given income generating, skill and human development and trade based training. Amount of micro credit distributed at the same time Tk.2,34,453 lakh was given 14,93,822 persons in the form of micro credit. Amount of capital that was formed out of shares and savings of the members was Taka 21,298 lakh. From the accumulated capital Taka 3,496 lakh was distributed as micro credit. Total seven workshops and seminars were held. Construction of a 600 seat capacity auditorium at BRDTI, Sylhet was completed.

5.3.2 Key Activities, Outputs related to the Activity and related Strategic Objectives

Key Activity	Outputs related to the Activity	Related Strategic Objectives
1. Formation of formal and informal group	<ul style="list-style-type: none"> 23,350 formal and non-formal groups formed 6,30,500 enrolled as members 	1
2. Income generating training for use of micro credit	<ul style="list-style-type: none"> 2,40,600 persons trained on income generating activities, efficiency and human development 	1
3. Conducting micro-credit operational services	<ul style="list-style-type: none"> Micro credit of Taka 24,95,00.00 lakh distributed among 14,02,000 members, 	1
4. Provide transfers of resource and extend trade-based training for maintaining livelihoods	<ul style="list-style-type: none"> Taka 40,000 lakh be distributed among 1,28,000 members 11,750 persons receive trade based training 	2
5. Socio-economic development of the rural women	<ul style="list-style-type: none"> Socio-economic development of the rural women will be ensured through resources transfer and training 	2
6. Capital formation through shares and savings of cooperative members'	<ul style="list-style-type: none"> A total of 26,600 lakh capital formed from share and savings 	3

Key Activity	Outputs related to the Activity	Related Strategic Objectives
7. Create additional employment and increase in income through investment in productive sectors	<ul style="list-style-type: none"> A total of Taka 21689.00 lakh distributed as micro credit from the accumulated capital 	3
8. Impart training to officers, public representatives and NGO workers involved in rural development works	<ul style="list-style-type: none"> A total 48,000 officers/staffs and public representatives are trained in BRDB training institutions 	4
9. Organise national and international workshops and seminars on rural development	<ul style="list-style-type: none"> A total 30 seminars and workshops organised 	4
10. Construction, maintenance of training infrastructure and increasing other facilities	<ul style="list-style-type: none"> A modern hostel of 120 beds constructed at BRDTI campus. 	4
11. Provide trade based training, supply of materials and transfer of assets	<ul style="list-style-type: none"> In order to improve the socio-economic condition of the beneficiaries trade based training provided, supply of materials and transfer of resources 	6

5.3.3 Output Indicators and Targets

Indicators	Unit	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
1. Training	Number (thousand)	63.16	82.15	69.00	85.60	80.00	75.00
2. Micro credit	Number (lac)	3.88	5.50	4.40	4.50	4.70	4.82
4. Self employment	Number (thousand)	61.00	70.00	65.00	70.00	71.00	65.00
5. Small entrepreneurs	Number (thousand)	2.75	8.50	6.00	9.00	10.00	8.00
6. Women employment	Number (thousand)	27.50	35.00	30.50	35.00	36.00	32.00

5.3.4 Forward Budget Estimates

(Taka in Thousand)

	Budget 2009-10	Revised 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-development	68,94,00	80,40,00	94,80,00	101,15,40	105,63,70
Development	34,65,00	33,74,00	23,33,00	77,17,30	80,49,33
Total	103,59,00	114,14,00	118,13,00	178,32,70	186,13,03

5.3.5 List of Projects, Programmes and Operational Units

Operational Unit/Project/Programme	Related Key Activity
Operational Unit (non-development)	
1. Bangladesh Rural Development Board	1-10
Approved Programmes	
1. Revolving micro credit programmes	1,2,3,4,5,6,7,8
2. Integrated poverty alleviation programmes	
3. Credit programme of the Women's Development Wing	
Approved Projects	
1. Ensure Employment of Ultra Poor of Northern Region Project	1,2,3,4,5,6
2. PRDP – 2 Project (Revised)	
3. Productive, Employment and Awareness Building Project for Rural Women	
4. One House One Firm Project (BRDB Part)	
Unapproved Projects	
1. Rural Livelihood Project 2 nd phase	1,2,3,4,5,6,7,8
2. Rural Advancement Project 2 nd phase	
3. Irrigation Extension Project	
4. Rural Entrepreneurs Development Project	
5. CVDP (BRDP Part)	
6. Reconstruction, Expansion and Modernisation of Bangabandhu Poverty Reduction Training Complex	1,2,3,4,5,6
7. Non-principal crop production, preservation, processing and marketing project (2 nd Phase)	
Probable Programmes/Projects	
1. Capacity Building of the BRDB Project	1,2,3,7,8
2. Enhancement of Coastal Livelihood Through Small and Medium (SME) Development Projects	

5.4 Bangladesh Academy for Rural Development (BARD)

5.4.1 Recent Achievements: In the last three years a total of 21,895 officers and staff of various government/non-government institutions and autonomous bodies were provided with training at national level through 521 national and international training courses, workshops, seminars and awareness building programmes. Of the trainees 226 got training at the international level, 4,039 persons of different government/private organizations attended foundation, special foundation, attachment and workshops at the national level and 17,630 persons were trained in courses financed by the participant's own organizations. 75 research activities were completed to identify problems and prospects of rural development. In addition 320 persons were brought under micro-credit activities, a total of 38,772 persons were provided training on self

employment generation through different action research programmes and projects and 38,978 employment opportunities were created.

5.4.2 Key Activities, Outputs related to the Activity and related Strategic Objectives

Key Activity	Outputs Related to the Activity	Related Strategic Objectives
1. Formation of formal and informal group	<ul style="list-style-type: none"> 28,500 organized into 501 groups 	1
2. Conducting micro credit operational services	<ul style="list-style-type: none"> Micro-credit distributed among 23,100 persons 	
3. Income generating training for use of micro-credit	<ul style="list-style-type: none"> 28,563 trained on income generating activities through use of micro-credit 	1
4. Organise rural people through village and profession based cooperatives	<ul style="list-style-type: none"> 28,200 persons be organized by forming cooperative societies 	3
5. Capital formation through shares and savings of cooperative members'	<ul style="list-style-type: none"> Capital accumulation of Tk.415.00 lakh. 	
6. Create additional employment and increase in income through investment in productive sectors	<ul style="list-style-type: none"> Increased income through the use of accumulated savings for self employment of 21,800 cooperative members 	
7. Impart motivational and income generating training to members of the cooperatives	<ul style="list-style-type: none"> Employment opportunities created for 26,900 persons through awareness building, technological knowledge and efficiency building training 	4
8. Impart training to officers, public representatives and NGO workers involved in rural development activities	<ul style="list-style-type: none"> Increased ability of 17,100 persons through training 	
9. Organise national and international workshops and seminars on rural development	<ul style="list-style-type: none"> 24 seminars/workshops organized 	
10. Construct and maintain training infrastructure and increase other facilities	<ul style="list-style-type: none"> 1600 square meters new road constructed and 5,663 square meters road repaired and maintained 200 square meter boundary wall constructed and sinking of two deep tube wells 	4
11. Conduct research	<ul style="list-style-type: none"> 30 research/feasibility papers on socio-economic problems and prospects are completed and published. 	5
12. Conduct action research	<ul style="list-style-type: none"> New strategies developed by taking up of 22 pilot projects on rural development through 	

Key Activity	Outputs Related to the Activity	Related Strategic Objectives
	their field level experiments.	
13. Extend research results through seminars, workshops and publications	<ul style="list-style-type: none"> Stake holders are informed of research results by organizing 3 Research Highlight Seminars. 	
14. Conduct survey	<ul style="list-style-type: none"> Base line survey conducted at five villages from each union of four selected unions under 482 upzillas 	6

5.4.3 Output Indicators and Targets

Indicators	Unit	Actual 2008-09	Target 2009-10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
1. Training	Person (lakh)	0.059	0.052	0.040	0.055	0.057	0.058
2. Research on rural development	Number	10	10	10	08	10	12
3. Applied research on identification of strategy and rural development	Number	06	06	06	06	08	08
4. Formation of village based co-operative societies	Number	0.060	0.085	0.085	0.097	0.0101	0.0102
5. Increasing income and employment of rural women through micro- credit and efficiency training	Person (lakh)	0.0400	0.0538	0.0410	0.0650	0.0700	0.0700

5.4.4 Forward Budget Estimates

(Taka in Thousand)

	Budget 2009-10	Revised 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-development	7,50,00	8,57,95	9,92,72	10,06,15	10,26,93
Development	6,07,00	16,41,00	9,55,00	20,00,00	12,85,45
Total	13,57,00	24,98,95	19,47,72	30,06,15	23,12,38

5.4.5 List of Projects, Programmes and Operational Units

Operational Unit/Project/Programme	Related Key Activity
Operational Unit (non-development)	1-14
1. Bangladesh Academy for Rural Development	

Operational Unit/Project/Programme	Related Key Activity
Approved Projects	
1. Physical Infrastructure Development Project for strengthening the activities of BARD	10
2. One Home One Firm	1,5,6,8,12
3. Integrated Rural Development Project for Buricang Upazila of Comilla District of Bangladesh	4,5,6,7
4. Agriculture Insurance Scheme for Sustaining Family Agriculture Management	1,5,13
Unapproved Projects	
1. Comprehensive Village Development Programme (CVDP) (BARD, Part)	1,4,5,6,7
2. Rural Life Planning for Safe Old Age	5,8
Probable Projects	
1. Recovery of Agricultural Land and Uplifting of Living Standard of Rural People	1,7,12
2. Rural Industry Development Project	12
3. High Yield Variety Vegetables Production, Marketing and Export Related Project	12
4. Health, Nutrition, Gender and Integrated Lesson Planning for Quality Education	12
5. Quality Seed Production, Preservation and Marketing through Rural Institutions Project	4,9,12
6. Women Education, Income and Nutrition Project	1,2,4,6
7. Rural Poverty Reduction through Union Parishad	8,9,12
8. Organic Fertilizer Production through Waste Management Project	12
9. Management of Knowledge for Rural Development	12
10. Post Evaluation of Training Provided by ARDO	11
11. Solar Electrification of BARD Campus	12
12. Running of the Shallow Tube Wells Used in Irrigation in the Dry Season by Solar Energy	12
13. Eco-farming for Productivity Improvement	12
14. Supply of Organic Materials to Rural People for Energy and Agricultural Use	12

5.5 Rural Development Academy, Bogra

5.5.1 Recent Achievements: In the last three years 127, 225, and 227 respectively, altogether 579 workshops, seminars, and training courses were arranged through self finance, joint finance and financed by the external organizations. In these workshops and seminars a total of 24,806 participant participated (5449:10853, and 8770 respectively) (30% women). During the same period a total of 29 research works were completed and 23 research reports in book form were published. Under action research programmes a total of 7 projects were conducted. The following results were delivered:

multipurpose use (irrigation, arsenic free drinking water and its commercial use) of the low cost deep tube wells; the increase of irrigation area using of surface water; the innovation of the seed preservation model (Maria Model) with the application of effective indigenous methods through rural women and establishment of women rural crop clinic for plant pest management. As a result, 5081 males and females were employed in the project area through the controlled use of fertilizer and pesticides and supply of inputs (seed, fertilizer, preservation device).

5.5.2 Key Activities, Outputs related to the Activity and related Strategic Objectives

Key Activity	Outputs related to the Activity	Related Strategic Objectives
1. Formation of formal and informal groups	<ul style="list-style-type: none"> Offered incentive to take coordinated activities by organising 1,265 groups 	1
2. Conducting micro-credit operational services	<ul style="list-style-type: none"> Increased income, productivity and employment by giving micro credit to 6,900 persons 	1
3. Income generating training for use of micro-credit	<ul style="list-style-type: none"> Impart training to 6,900 persons 	1
4. Impart training to officers, public representatives and NGO workers involved in rural development works	<ul style="list-style-type: none"> Imparted training to 13,605 persons 	4
5. Organise national and international workshops and seminars on rural development	<ul style="list-style-type: none"> Organize 55 seminars/ workshops 	4
6. Conduct Research	<ul style="list-style-type: none"> Complete 58 research/survey and publish report 	5
7. Conduct action research	<ul style="list-style-type: none"> 36 researches conducted 	5
8. Extend research results through seminars, workshops and publications	<ul style="list-style-type: none"> 45 workshops and seminars organized 	
9. Conservation of environment	<ul style="list-style-type: none"> 300 persons trained on environmental awareness and conservation 	6
10. Increase of agriculture production and direct marketing of products from producer to consumer through cooperative	<ul style="list-style-type: none"> 100 farmers in two villages selected and assist them in establishing market network 	6
11. Convert each home as an unit of production	<ul style="list-style-type: none"> Conduct base line survey and arrange training for different level of beneficiaries 	6

5.5.3 Output Indicators and Targets

Indicators	Unit	Actual 2008-09	Target 2009- 10	Revised Target 2009-10	Medium Term Targets		
					2010-11	2011-12	2012-13
1. Training	Person	8,000	7,492	7,500	8,100	8,600	8,850
2. Research on rural development	Number	18	20	22	17	19	22
3. Applied research	Number	7	7	9	10	12	14
4. Formation of village based co-operative society	Number	350	320	335	370	520	600
5. Income and employment creation of rural women	Person	2,196	2,010	2,800	3,300	3,600	3,950

5.5.4 Forward Budget Estimates

(Taka in thousand)

Particulars	Budget 2009-10	Revised 2009-10	Budget 2010-11	Projection 2011-12	Projection 2012-13
Non-development	6,12,04	7,35,00	9,37,81	9,81,56	15,50,63
Development	3,14,00	11,63,00	15,96,00	69,80,15	35,89,71
Total	9,26,04	18,98,00	25,33,81	79,61,71	51,40,34

5.5.5 List of Projects, Programmes and Operational Units

Operational Unit/Project/Programme	Related Key Activity
Operational Unit (non-development)	
1. Training 2. Research	3,4,5,8
Approved Projects	
1. Action research projects on expanding irrigated areas through the utilisation of the RDA model of irrigation and water management technology in southern and hill areas	1,2,3,5,6,9,10
2. Action research project for the improvement of rural livelihoods through the utilisation of the RDA model of irrigation through surface water	
3. One Home One Firm Project	
Unapproved Projects	
1. Action Research Project for poverty alleviation in Monga stricken areas through the RDA's income generating training, Micro-Credit for Livestock Husbandry, the Bottling of Bio-Gas and the Production of Organic Manure	8,9
2. Supplementary Water Supply project of Dhaka WASA through the purification of rain and flood water using the RDA's water management technology	
3. Strengthening training, research and applied research activities of the Rural Development Academy, Bogra	

Operational Unit/Project/Programme	Related Key Activity
4. Action research project for integrated water management project	
5. Integrated Water Resources Management Through RDA-Model of Rural Piped Water Supply System for Livelihoods Improvement and Coping with Environment Degradation 6. Action Research Project on Production of Community Based Alternate Fuel Energy from Organic Solid Waste Management for Better Rural Livelihood 7. Comprehensive Village Development (CVDP) (RDA, Bogra Part)	

